



7 WAYS TO IMPROVE SALES AND MARKETING PERFORMANCE IN BANKING

TAKE THE FIRST STEP: ALIGN YOUR STRATEGIES AND ACTIONS

Getting started on a new initiative is never easy. Unseen obstacles, unanticipated delays, and unexpected surprises can greet you at every step of the way, making your goals seem further away with each passing day.

This brief guide is designed to make that process easier. It presents a number of practical ways to overcome the sales and marketing challenges you face in the financial services industry. And it provides you with a variety of potential starting points on the road to corporate performance management (CPM).

Whether you're trying to track and analyze revenue, identify top performers, or measure the effectiveness of marketing campaigns, you must first strengthen the link between boardroom strategy and frontline execution to drive better decision-making across your organization.

Cognos software gives you the power to do just that. Enterprise Planning drives sales and marketing performance, Enterprise Scorecarding monitors progress against your plan, and Enterprise Business Intelligence lets you report, analyze, and understand your performance.

With performance management software from Cognos, you can build on the planning, budgeting, scorecarding, and reporting activities you already have in place. And you can integrate new capabilities when you're ready.

THINK BIG. START SMALL. BE STRATEGIC.

There's no better place to begin than in marketing—where aligning people's day-to-day actions with your corporate strategy can have a major impact on your business.

Discover ways to drive best-in-class performance in marketing and sales. Take the first step.

1. IDENTIFY YOUR BEST CUSTOMERS.

Who are your best customers? Those who buy the most? Those who spend the most? Or those who cost the least to support? Cognos can help you identify your most and least profitable customers and their buying patterns so you can focus your time and efforts on the promotions most likely to yield the best returns.

Cognos unites data from multiple sources and presents it in a format that lets everyone in your organization—from chief marketing executives to individual loan officers—to focus on improving cross-sales and providing unmatched customer service.

With Cognos, you'll get a comprehensive view of your customer relationships, including retail and corporate accounts, cash management and investment accounts, loans, leases, and more.

2. IMPROVE PROFITABILITY BY CROSS-SELLING THE RIGHT PRODUCTS

The easiest products to sell aren't always the most profitable. Does a credit card make more money than an annuity? Would you rather cross-sell a home equity line or a new brokerage account? Do you really need to focus on core deposits?

Cognos helps you answer these questions. You can analyze your product portfolio to understand which elements are the most profitable, so you can create the clearest path to better results. And you can do this at any level—at the branch, in the region, or across your entire organization.

3. ALIGN RESOURCES WITH OPPORTUNITIES.

You're devoting resources to maintain all of your channels. But your customers may not be using them equally. This means money lost.



THE NEXT LEVEL OF PERFORMANCE™

Cognos helps you decide where to allocate your resources to provide the best service to your customers. Not only can you see which products they're using, you can see how they are using your services and the costs of providing them. This gives you a complete picture of your profitability. You can use this information to optimize your mix of physical locations and electronic channels.

4. USE SCORECARDING TO SET GOALS AND PRIORITIES.

Can you communicate priorities and expectations consistently across your branches? With Cognos enterprise scorecarding, you can. Scorecarding is a proven way to ensure that everyone is on the same page – from the chief marketing officer - to the branch manager and everyone in between.

With a Cognos scorecard on everyone's desktop, you can communicate strategic goals in terms of specific performance outcomes. People can monitor their performance against targets and take immediate action when things go off-track. You can use scorecards to monitor key indicators around sales, growth, and market share and compare them to call activity, reach, frequency, and sales expenses. They can see how their performance impacts overall performance and align their day-to-day decisions with the larger strategy. This ensures that their resources and energies are all devoted to making the strategy happen.

5. ANALYZE THE SUCCESS OF MARKETING EFFORTS.

Can you draw a direct line from your marketing to your bottom line? With

Which of your promotions are paying dividends? And which are costing you money? Why do some promotions work better with one group of customers than another? Why is one branch consistently the top performer?

Cognos software can answer these questions. You can measure the cost of media programs versus the accounts, loans and revenue they produce. You can track and present key performance indicators like campaign ROI, total exposures, response rates, cost of sale, number of leads, percentage close ratio, and more. With Cognos, you can quickly analyze each and every campaign to eliminate low-impact promotions and

concentrate on marketing efforts most likely to succeed. And identify your best lead generation activities based on facts, not feelings.

6. MANAGE YOUR BUDGETS.

Do you want more detailed financial information, more complete information, and more consolidated information? Cognos software can deliver it by automating all your core financial processes – budgeting, planning, consolidations, forecasting and reporting. Cognos presents a unified view of your marketing budgets at the department, branch, regional or corporate level. You'll always know where you stand against your plan. And you'll have the clear, concise, accurate information you need to analyze your current business performance and confidently predict your future.

7. REPORT ON REGIONAL, DIVISIONAL OR ENTERPRISE-WIDE PERFORMANCE

Cognos lets you model your plans and strategies as a set of interconnected performance indicators, then communicate this information to everyone. The bottom line: you can share your organization's most valuable assets—your knowledge and your people.

ABOUT COGNOS

Cognos is the world leader in corporate performance management software. Our solutions let companies drive performance with enterprise planning and budgeting, monitor performance with enterprise scorecarding, and understand performance with the reporting and analysis of enterprise business intelligence. Cognos is the only company to support all these key management activities as a complete solution from one vendor.

Founded in 1969, Cognos today serves more than 22,000 customers in over 135 countries including

- 8 of the top 10 US Banks
- 10 of the top 10 European Banks
- Almost 1,000 Financial Service Companies worldwide

For more information about Cognos solutions for banking industries, please visit us at www.cognos.com/solutions/banking.



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